This excludes the CC, DCC, ACCs & DFA which is completed separately

						Quarter 1					
			April 2017			May 2017			June 2017		
Directorate	Command	Accommodation	Subsistence	Travel	Accommodation	Subsistence	Travel	Accommodation	Subsistence	Travel	Total
Local Policing and Crime Management											
West Division											
Chief Superintendent	Divisional Commander Ch Supt		£3.50		£184.80	£14.20			£38.25	£12.20	£252.9
Superintendent	Deputy Divisional Commander Supt		23.30		2104.00	214.20			250.25	212.20	£0.00
North Division											
Chief Superintendent	Divisional Commander Ch Supt										£0.00
East Division											
Chief Superintendent	Divisional Commander Ch Supt		£74.30	£9.40				£111.00		£38.60	£233.30
Superintendent	Deputy Divisional Commander Supt										£0.00
Crime Management and Performance Comma											50.00
PSE	Crime Reduction Project Manager										£0.00
E											
Force Control Room Command Chief Superintendent	Head of Crime & Incident Response Ch Sup										£0.00
PSE	FCR Team Leader Level 8										£0.00
1											
Central Operations											
Central Investigation Command											
Det Chief Super.	Central Investigation D Ch Supt			£20.00							£20.00
Det Superintendent	Head of SB & Strategic Snr Ports D Supt		£58.85			£12.50			£48.29	£94.70	£214.34
Det Superintendent	Head of Public Protection Unit D Supt										£0.00
PSE	FIIP 2 Strategic Programme Manager										£0.00
Tactical Operations Command											
Chief Superintendent	Tactical Operations Ch Supt	£50.00									£50.00
Superintendent	Strategic Operations Supt										£0.00
PSE	Firearms Manager										£0.00
PSE	Firearms Command Training Manager										£0.00
PSE Chief Inspector	Command Training Manager Force Resource Unit Ch Insp	£296.00	£69.75		£520.00				£16.58	£14.30	£0.00 £916.63
Chief Inspector	Force Resource Offic Cri Trisp	1290.00	109.75		1520.00				110.56	114.50	1910.03
Secretary Branchists											
Strategic Partnerships Chief Superintendent	Strategic Partnerships Command Ch Supt										£0.00
Det Superintendent	Criminal Justice D Supt										£0.00
Superintendent	Partnership Supt										£0.00
PSE	Crime Reduction Project Manager										£0.00
PSE	Crime Reduction Project Manager										£0.00
PSE	Head of Crime Prosecutions										£0.00
PSE	KCJB Programme Manager										£0.00
Kent & Essex Serious Crime Directorate											
Central Authorities Bureau											
PSE	Central Authorities Bureau Manager										£0.00
L.					ĺ						Ī
Forensic	Digital Farancia Applicat										£0.00
PSE PSE	Digital Forensic Analyst Forensic Submissions & Intel Manager										£0.00
PSE PSE	Senior Crime Scene Investigator				ĺ						£0.00
PSE PSE	Senior Crime Scene Investigator Senior Crime Scene Investigator										£0.00
PSE	Senior Crime Scene Investigator										£0.00
PSE PSE	Senior Crime Scene Investigator										£0.00
PSE PSE	Senior Crime Scene Investigator				ĺ						£0.00
PSE	Senior Crime Scene Investigator										£0.00
PSE	Digital Forensics Team Leader										£0.00
PSE	Principal Crime Scene Co-ordinator										£0.00
		•			•			•			

PSE	Principal Crime Scene Co-ordinator										£0.00
Intelligence Department											
PSE	ANPR Manager										£0.00
Serious Crime Command											
Chief Superintendent	Deputy Head of Serious Crime Ch Supt			£270.14			£274.38			£291.01	£835.53
Det Superintendent	Force Authorising Officer D Supt				£44.00					£129.60	£173.60
Det Superintendent	Head of Major Crime D Supt				144.00					1125.00	£0.00
Det Superintendent Det Superintendent	Director of Intelligence										£0.00
Superintendent											£0.00
	CHIS Detective Superintendent										
PSE PSE	Senior Business Manager Serious Crime Head of Forensics										£0.00 £0.00
Covert Support PSE	Technical Support Unit Manager										£0.00
132	reclinical Support Offic Wallager										10.00
Chief Constables Office											
Chief Constables Office											
Chief Superintendent	PNAC Ch Supt							Ī			£0.00
Superintendent	Peformance Superintendent										£0.00
Superintendent	reformance Superintendent										10.00
DCC's Portfolio											
Corporate Communications											
PSE	P&CC Communications Manager										£0.00
PSE	Head of Press Office										£0.00
PSE	Head of Corporate Communications										£0.00
132	fread of corporate Communications										
Corporate Services											
Chief Superintendent	Corporate Services Ch Supt										£0.00
Superintendent	Mobile Policing & Innovation Supt		£158.64	£208.61			£276.37		£18.40	£274.90	£936.92
PSE	Senior Analyst										£0.00
1	Head of Continuous Improvement										
Professional Standards											
PSE	Head of PSD			£72.60			£55.50			£190.90	£319.00
Kent & Essex Support Services											
Kent Secondments & Career Breaks											
Chief Superintendent	Seconded Ch Supt	£170.00	£52.75	£20.40		£17.10	£35.00	Ī	£4.70	£14.40	£314.35
Chief Superintendent	Seconded Ch Supt - NCA		£82.88	£291.53		£87.00	£1,098.21		£14.25	£989.80	£2,563.67
T/Chief Superintendent	Seconded Ch Supt - Police Supts Ass			£414.21			£350.32			£270.42	£1,034.95
PSE	ACPO Data Comms Group Deputy & Snr User	£187.19	£21.60	£453.00	£335.93	£25.03	£676.91	£119.00		£401.90	£2,220.56
Support Services											
Chief Superintendent	Head of Learning & Development Ch Supt			£50.80				Ī			£50.80
PSE	Business Advisor Manager							ĺ			£0.00
PSE	Change & Release Manager										£0.00
PSE	Engineering Services Manager							Ī			£0.00
PSE	HR Partner							ĺ			£0.00
PSE	HR Partner							ĺ			£0.00
PSE PSE	нк Partner Physiotherapist							Ī			£0.00
PSE								Ī			£0.00
PSE PSE	Principal Network Technician, Security Recruitment & Planning Partner							Ī			£0.00
PSE PSE	Recruitment & Planning Partner Tax Advisor / Accountant							ĺ			£0.00
PSE PSE								Ī			£0.00
	Engineering Maintenance Manager							ĺ			
PSE PSE	Leadership Development Manager							ĺ			£0.00
■ PSF	Performance Design & Evaluation Manager							Ī			£0.00
					1						£0.00
PSE	Head of Employee Relations										
PSE PSE	Learning & Development Operation Manager										£0.00
PSE PSE PSE	Learning & Development Operation Manager Senior Business Manager IT										£0.00
PSE PSE	Learning & Development Operation Manager										

	Total	£703.19	£522.27	£1,820.09	£1,084.73	£155.83	£2,766.69	£230.00	£140.47	£2,930.53	£10,353.80
PSE	Head of Human Resources			£9.40						£144.00	£153.40
PSE	Head of IT Applications										£0.00
PSE	Head of Programme Delivery										£0.00
PSE	Head of Operational HR									£63.80	£63.80
PSE	Clinical Nurse Manager										£0.00
PSE	Application Server Manager										£0.00
PSE	Transport Services Delivery Manager										£0.00
PSE	Talent & People Development Manager										£0.00
PSE	MIS Development Manager										£0.00
PSE	Incident & Field Operations Manager										£0.00
PSE	Business Services Manager (Geographic)										£0.00
PSE	Bus Services Manager Service Delivery										£0.00

Expenses for Supt and above, including Heads of Dept and PSEs of G Grade upwards

This excludes the CC, DCC, ACCs & DFA which is completed separately

			July 2017			August 2017			September 2017		1
Directorate	Command	Accommodation	Subsistence	Travel	Accommodation	Subsistence	Travel	Accommodation	Subsistence	Travel	Grand Total
Local Delicina and Crima Management											
Local Policing and Crime Management											
West Division											
Chief Superintendent	Divisional Commander Ch Supt						£430.65				£430.65
Superintendent	Deputy Divisional Commander Supt			£84.45							£84.45
Superintendent	Divisional Operations Supt				£451.20						£451.20
North Division											
Chief Superintendent	Divisional Commander Ch Supt	£87.99	£26.00				£192.60				£306.59
Superintendent	Deputy Divisional Commander Supt			£120.75							£120.75
Superintendent	Divisional Operations Superintendent						£175.80				£175.80
East Division											£0.00 £0.00
Chief Superintendent	Divisional Commander Ch Supt						£258.85				£258.85
Superintendent	Deputy Divisional Commander Supt						1236.63				1236.63
Crime and Incident Response Command PSE	ECD Languist & Davidson of Manager			£74.17			£28.46				£102.63
	FCR Learning & Development Manager			£/4.1/							
PSE	Systems & Change Manager			£102.62			£46.27				£46.27
PSE	Deputy Head of Crime & Incident Response			£102.62			£36.22				£138.84
Central Operations											
Central Investigation Command											
Det Chief Super.	Central Investigation D Ch Supt			£104.10		£3.50	£32.55				£140.15
Det Superintendent	Head of Public Protection Unit D Supt					£10.80	£239.76				£250.56
Det Superintendent	Head of SB & Strategic Snr Ports D Supt		£46.76	£6.40		£49.47	£405.90				£508.53
Tactical Operations Command											
Chief Inspector	Force Resource Unit Ch Insp		£31.45	£112.95							£144.40
Chief Superintendent	Tactical Operations Command Ch Supt	£50.00					£68.55				£118.55
Superintendent	Strategic Operations Supt	150.00					£359.45				£359.45
Superintendent	Tactical Operations Supt						£80.55				£80.55
PSE	Command Training Manager		£37.68	£221.68					£28.81	£346.74	£634.91
132	command Training Wariager		137.00	1221.00					120.01	1540.74	1034.31
Strategic Partnerships											
Superintendent	Partnership Supt						£200.85				£200.85
Superintendent	Partnership Supt			£90.00			1200.03				£90.00
PSE	Crime Reduction Project Manager			£206.08							£206.08
PSE	Crime Reduction Project Manager Crime Reduction Project Manager			1200.08			£49.89				£49.89
PSE	Head of Custody & Healthcare						£8.64				£8.64
Consid Bounds & Criminal Limits											
Special Branch & Criminal Justice	Stratogic Dartmarchine Commend Ch.C.									C200 0F	C200 0F
Chief Superintendent Det Superintendent	Strategic Partnerships Command Ch Supt Criminal Justice D Supt									£208.95 £124.20	£208.95 £124.20
•	•										
Superintendent	Criminal Justice D Supt									£308.25	£308.25 £50.00
PSE PSE	Forensic Nurse Manager Forensic Nurse Manager									£50.00 £13.80	£50.00 £13.80
	_										
PSE PSE	KCJB Programme Manager Head of Custody & Healthcare									£156.86 £81.06	£156.86 £81.06
rae	nead of custody & nearthcare	1			1			I		101.00	101.00

ublic Protection & Partnerships Commar Chief Inspector	Partnership & Communities Ch Insp				£58.50	£58.50
Det Chief Super.	Central Investigation D Ch Supt			£256.70	£163.20	£419.90
ent & Essex Serious Crime Directorate						
ent & Essex Serious Crime Command						
Chief Superintendent	Deputy Head of Serious Crime Ch Supt	£296.45	£237.50		£721.74	£1,255.69
Det Superintendent	Head of Major Crime D Supt				£4.00	£4.00
Det Superintendent	Head of Major Crime D Supt	£406.65		£11.68		£418.33
Det Superintendent Superintendent	Director of Intelligence Covert Support D Supt	£710.10 £105.75	£325.80		£180.45	£710.10 £612.00
entral Authorities Bureau						
PSE	Central Authorities Bureau Manager	£18.54	£35.79			£54.33
prensic						
PSE	Digital Forensic Analyst	£47.33			£19.73	£67.06
PSE	Digital Forensic Analyst	£0.00	£85.38			£85.38
PSE	Senior Crime Scene Investigator	£67.70				£67.70
PSE	Senior Crime Scene Investigator	£37.51			£73.71	£111.22
PSE	Senior Crime Scene Investigator	£22.42	£5.45 £66.81			£94.68
PSE	Senior Crime Scene Investigator	£69.00	£34.50			£103.50
PSE PSE	Senior Crime Scene Investigator Senior Crime Scene Investigator	£76.73	£37.51 £91.00			£114.24 £91.00
PSE	Digital Forensics Manager		131.00		£180.25	£180.25
PSE	Digital Forensics Wanager Digital Forensics Team Leader		-£40.00		£230.69	£190.69
PSE	Digital Forensics Team Leader		£288.90		1230.03	£288.90
PSE	Digital Forensics Team Leader	£183.69	£274.67			£458.36
PSE	Principal Crime Scene Co-ordinator	£76.74	£69.42			£146.16
ntelligence Department						
PSE	ANPR Manager					£0.00
lajor Crime Department						
PSE	Review Officer		£46.57			£46.57
hief Constables Office						
hief Constables Office						
Superintendent	Performance Superintendent	£207.45		£17.45	£3.80	£228.70
PSE	Staff Officer to Director K&E Supt Servs	1207.43		117.43	£308.73	£308.73
CC's Portfolio						
orporate Communications						
PSE	P&CC Communications Manager				£39.07	£39.07
PSE	Digital Communications Manager	£78.94	£69.83			£148.77
orporate Services						
Superintendent	Head of Continuous Improvement Supt	£11.25	£0.60		£1.20	£13.05
Superintendent	Mobile Policing & Innovation Supt	£434.72	£295.45		£279.61	£1,009.7
PSE	Continuous Improvement Facilitator	£109.96				£109.96
PSE	Continuous Improvement Facilitator		£224.30		£147.52	£371.8
PSE	Programme Management Office Manager	£111.24	£74.16		£49.16	£234.50
PSE	Head of Continuous Improvement	£137.12	£100.04		£181.10	£418.2

Professional Standards		I						l			l
Superintendent	Head of Complaints & Misconduct Supt									£389.70	£389.70
Band G	Data Protection Officer								£21.44	2505.70	£21.44
Band I	Head of Central Vetting Unit						£159.50				£159.50
Band H	Operational Security Auditor & Assessor			£359.09			1133.30				£359.09
Band L	Head of PSD			£37.40			£55.50		£94.30	£187.76	£374.96
Dallu L	Head of F3D			137.40			133.30		194.30	1187.70	1374.50
Kent & Essex Support Services											
Kent Secondments & Career Breaks											
Chief Superintendent	Seconded Ch Supt	£126.50	£4.70	£246.35		£23.68	£89.60		£29.04	£21.60	£541.47
Superintendent	Seconded Ch Supt		£12.48	£899.73		£3.87	£1,037.82		£6.79	£933.14	£2,893.83
Superintendent	Seconded Ch Supt			£172.37			£12.60				£184.97
PSE	Seconded Civilian			£24.58			£81.90			£14.66	£121.14
PSE	ACPO Data Comms Group Deputy & Snr User	£532.00		£153.60			£505.20	£93.00		£1,892.38	£3,176.18
Support Services											
Chief Superintendent	Head of Learning & Development Ch Supt		£40.00						£21.10		£61.10
Superintendent	ESMCP Programme Manager Supt		£37.74	£308.00							£345.74
Superintendent	Head of Investigative Skills Progression		£44.50	£4.00			£496.80				£545.30
PSE	Health and Safety Manager						£49.15				£49.15
PSE	HR Partner						£63.40			£54.77	£118.17
PSE	HR Partner						£89.48			25,	£89.48
PSE	Physiotherapist									£215.60	£215.60
PSE	Senior Category Manager						£44.94			1215.00	£44.94
PSE	Senior Category Manager						2			£69.85	£69.85
PSE	Engineering Maintenance Manager			£106.90						£225.09	£331.99
PSE	Leadership Development Manager			2100.50			£2.30			2223.03	£2.30
PSE	HR Organisational Management Partner						12.50			£128.53	£128.53
PSE	Team Leader, Commercial Applications			£40.97						1120.55	£40.97
PSE	EUC Development Team Leader			140.57					£18.00		£18.00
PSE	Bid Co-ordinator & PFI Manager						£15.09		118.00		£15.09
PSE	Business Services Manager (Geographic)			£80.86			113.09				£80.86
PSE	Technical Solutions Architect			£81.91			£43.10				£125.01
PSE	Server & Infrastructure Manager			£113.82			£90.54			£23.28	£227.64
PSE	Head of Human Resources	£7.95		£10.50		£10.50	£21.00			£24.00	£73.95
Kent Police and Crime Commissione	1										
Office of Police and Crime Commission	ner -										
Chief Officer	P&CC Chief Finance Officer						£146.62			£62.24	£208.86
Chief Officer	P&CC Chief Finance Officer P&CC Chief of Staff			£55.62			£5.09			102.24	£60.71
Chief Officer				£188.86						CEO EO	£376.85
Chief Officer PSE	The Kent Police & Crime Commissioner			£188.86 £2.50			£128.49 £9.44			£59.50	£376.85 £11.94
L2E	Head of Governance & Partnerships			£2.5U			£9.44				111.94
	Total	£716.45	£302.64	£6,967.02	£0.00	£107.27	£7,281.73	£349.70	£248.61	£8,234.42	£25,777.28

			October 2017		I	November 2017		I	December 2017		1
Directorate	Command	Accommodation	Subsistence	Travel	Accommodation	Subsistence	Travel	Accommodation	Subsistence	Travel	Grand Total
Local Policing											
East Division											
Chief Superintendent	Divisional Commander Ch Supt			106.15			22.70			333.90	462.75
Superintendent	Divisional Operations Superintendent			352.15			22.70			333.90	352.15
Supermendent	Sivisional operations supermentally			332.13							552.13
North Division											
Chief Superintendent	Divisional Commander Ch Supt			176.85						308.85	485.70
Superintendent	Divisional Operations Superintendent			115.65			164.55			164.55	444.75
West Division	Printer of County of County of	250.20		424.05		64.60			422.00	130.60	705.45
Superintendent	Divisional Operations Superintendent	250.20		121.95		61.60			132.80	138.60	705.15
Central Operations											
demail operations											
Crime and Incident Response Command											
PSE	FCR Learning & Development Manager						119.43				119.43
PSE	Deputy Head of Crime & Incident Response									190.97	190.97
PSE	FCR Team Leader Level 8						29.32				29.32
Superintendent	IMU Supt			318.60			18.00				336.60
Public Protection & Partnerships Command											
PSE	Crime Reduction Project Manager						68.77			48.08	116.85
PSE	Crime Reduction Project Manager						72.52			10.00	72.52
PSE	Crime Reduction Project Manager						57.79				57.79
PSE	Reducing Offending Manager								72.66	19.00	91.66
Det Chief Super.	Central Investigation D Ch Supt			324.90							324.90
Det Chief Super.	Head of Public Protect & Part. D Ch Supt						190.95			87.60	278.55
Det Superintendent	PVP D Supt					3.25	379.42				382.67
Special Branch and Criminal Justice											
PSE	Forensic Nurse Manager						51.75			34.50	86.25
PSE	Forensic Nurse Manager			40.10			38.08			34.30	78.18
PSE	Head of Custody & Healthcare			10.10			77.28				77.28
Chief Superintendent	Strategic Partnerships Command Ch Supt									70.35	70.35
Det Superintendent	Criminal Justice D Supt									24.80	24.80
Superintendent	Criminal Justice D Supt					5.15	21.10				26.25
Superintendent	Head of SB & Strategic Senior Ports Supt									81.00	81.00
Tactical Operations Command											
PSE	Command Training Manager		28.76	316.11					19.12	303.98	667.97
PSE	Firearms Manager		20.70	97.02			58.21		13.12	303.50	155.23
Chief Superintendent	Tactical Operations Command Ch Supt		79.10								79.10
Superintendent	Tactical Operations Supt						178.20				178.20
Kent & Essex Serious Crime Directorate			107.86	1,096.73		8.40	1,360.82		91.78	860.28	3,525.87
Kent & Essex Serious Crime Directorate											
PSE	Digital Forensic Analyst					15.86	52.40				15.86
PSE PSE	Digital Forensic Analyst Digital Forensic Analyst		43.63				53.48				53.48 43.63
PSE	Digital Forensic Analyst Digital Forensic Analyst		45.05			69.57					43.63 69.57
PSE	Senior Crime Scene Investigator			5.61		03.3.	11.22		9.40	121.58	147.81
PSE	Senior Crime Scene Investigator			44.84			10.78			23.28	78.90
PSE	Senior Crime Scene Investigator			40.54							40.54
PSE	Senior Crime Scene Investigator	1		213.89						311.32	525.21
PSE	Senior Crime Scene Investigator	1		49.96			107.06				157.02
PSE	Digital Forensics Team Leader	I		141.44	l		130.67	I		45.70	317.81

<u> </u>		_,			_		_				
PSE	Digital Forensics Team Leader									172.48	172.48
PSE	Digital Forensics Team Leader			221.18						176.77	397.95
PSE	Principal Crime Scene Co-ordinator			172.04						231.56	403.60
PSE	Review Officer					6.40	24.00				30.40
PSE				86.24		0.40	24.00				
	Digital Forensics Manager										86.24
Chief Superintendent	Deputy Head of Serious Crime Ch Supt		18.78	441.02			498.10			650.56	1,608.46
Det Superintendent	Head of Major Crime D Supt	44.00		838.62	80.00	88.75	359.00	57.00		104.20	1,571.57
Superintendent	CHIS Detective Superintendent			371.70					5.00	497.90	874.60
Superintendent	Covert Support D Supt			140.40			177.75			217.35	535.50
Chief Constables Office											
Chief Constables Office											
PSE	Staff Officer to Director K&E Supt Servs			451.34						395.83	847.17
DCC's Portfolio											
Corporate Communications											
PSE	Communications Manager						231.03				231.03
PSE	Digital Communications Manager			141.44			18.10				159.54
PSE				2.2							
PSE	P&CC Communications Manager						20.04				20.04
Comprete Senices											
Corporate Services											
PSE	Change Team Facilitator									59.08	59.08
PSE	Programme Management Office Manager			39.24						23.10	62.34
PSE	Head of Continuous Improvement			278.55			240.60			347.27	866.42
PSE	Head of Performance & Change								25.56	36.26	61.82
	g .		6.34	437.64		2.75	584.43		8.68	483.13	1,522.97
Chief Superintendent	Performance Chief Superintendent					2.75			8.08		
Superintendent	Head of Continuous Improvement Supt	64.25	6.20	86.20			36.50			48.15	241.30
Superintendent	Innovation Task Force Supt			83.25						83.25	166.50
Superintendent	Mobile Policing & Innovation Supt			398.40			287.97			113.39	799.76
Superintendent										51.75	51.75
Professional Standards											
PSE	Operational & Information Security Head			81.06			96.16				177.22
DCE											
I P S F	Head of PSD		18 98	43 10			391 84		10.30	166 76	630.98
PSE Superintendent	Head of PSD Head of Complaints & Misconduct Supt		18.98	43.10 127.80			391.84 141.75		10.30 18.76	166.76 640.80	630.98 929.11
Superintendent	Head of PSD Head of Complaints & Misconduct Supt		18.98	43.10 127.80			391.84 141.75		10.30 18.76	166.76 640.80	630.98 929.11
Superintendent Kent & Essex Support Services			18.98								
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks			18.98	127.80			141.75			640.80	929.11
Superintendent Kent & Essex Support Services		397.00	18.98					232.79			
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User	397.00		127.80 263.20			141.75 417.80	232.79		640.80 374.71	929.11 1,685.50
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt	397.00	18.98	263.20 109.60			141.75 417.80 399.90	232.79	18.76	374.71 203.25	929.11 1,685.50 722.80
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User	397.00		127.80 263.20			141.75 417.80	232.79		640.80 374.71	929.11 1,685.50
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Superintendent	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp	397.00		263.20 109.60 196.95			141.75 417.80 399.90 342.42	232.79	18.76	374.71 203.25 184.85	929.11 1,685.50 722.80 735.72
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt	397.00		263.20 109.60			141.75 417.80 399.90	232.79	18.76	374.71 203.25	929.11 1,685.50 722.80
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Superintendent	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp	397.00		263.20 109.60 196.95			141.75 417.80 399.90 342.42	232.79	18.76	374.71 203.25 184.85	929.11 1,685.50 722.80 735.72
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager	397.00		263.20 109.60 196.95			141.75 417.80 399.90 342.42 232.74	232.79	18.76	374.71 203.25 184.85	929.11 1,685.50 722.80 735.72 682.91
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE PSE PSE PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager	397.00		263.20 109.60 196.95 240.61			141.75 417.80 399.90 342.42 232.74 54.98	232.79	18.76	374.71 203.25 184.85 209.56 16.38	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE PSE PSE PSE PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager	397.00		263.20 109.60 196.95 240.61			141.75 417.80 399.90 342.42 232.74 54.98 21.12	232.79	18.76	374.71 203.25 184.85	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE PSE PSE PSE PSE PSE PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager Health and Safety Manager	397.00		263.20 109.60 196.95 240.61			141.75 417.80 399.90 342.42 232.74 54.98	232.79	18.76	374.71 203.25 184.85 209.56 16.38	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE PSE PSE PSE PSE PSE PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager Health and Safety Manager HR Partner	397.00		263.20 109.60 196.95 240.61			141.75 417.80 399.90 342.42 232.74 54.98 21.12	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager Health and Safety Manager	397.00		263.20 109.60 196.95 240.61			141.75 417.80 399.90 342.42 232.74 54.98 21.12	232.79	18.76	374.71 203.25 184.85 209.56 16.38	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE PSE PSE PSE PSE PSE PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager Health and Safety Manager HR Partner	397.00		263.20 109.60 196.95 240.61			141.75 417.80 399.90 342.42 232.74 54.98 21.12	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager Health and Safety Manager HR Partner HR Partner Physiotherapist	397.00		263.20 109.60 196.95 240.61			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager Health and Safety Manager HR Partner HR Partner Physiotherapist Senior Category Manager	397.00		263.20 109.60 196.95 240.61			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Support Services PSE	Head of Complaints & Misconduct Supt ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager Health and Safety Manager HR Partner HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager	397.00		263.20 109.60 196.95 240.61 10.60 113.39			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager Health and Safety Manager HR Partner HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Tax Accountant	397.00		263.20 109.60 196.95 240.61			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Engineering Maintenance Manager Health and Safety Manager HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Tax Accountant Bus Services Manager Tax Accountant Bus Services Manager Service Delivery	397.00		263.20 109.60 196.95 240.61 10.60 113.39			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Engineering Maintenance Manager Health and Safety Manager HR Partner HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Tax Accountant Bus Services Manager Service Delivery Business Services Manager (Geographic)	397.00		263.20 109.60 196.95 240.61 10.60 113.39			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14 157.82	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90 213.89	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90 287.20
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Engineering Maintenance Manager Health and Safety Manager HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Tax Accountant Bus Services Manager Tax Accountant Bus Services Manager Service Delivery	397.00		263.20 109.60 196.95 240.61 10.60 113.39			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Engineering Maintenance Manager Health and Safety Manager HR Partner HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Tax Accountant Bus Services Manager Service Delivery Business Services Manager (Geographic)	397.00		263.20 109.60 196.95 240.61 10.60 113.39			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14 157.82	232.79	18.76	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90 213.89	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90 287.20
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Engineering Maintenance Manager Health and Safety Manager HR Partner HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Tax Accountant Bus Services Manager Geographic) Head of Contract Manager Geographic) Head of Contract Manager Manager Service Manager Service Manager Service Manager Head of Contract Manager Manager Service Manager Mana	397.00	10.05	263.20 109.60 196.95 240.61 10.60 113.39			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14 157.82	232.79	11.50	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90 213.89 42.18 85.38	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90 287.20 51.58 178.50
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Engineering Maintenance Manager Health and Safety Manager Health and Safety Manager HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Tax Accountant Bus Services Manager Geographic) Head of Contract Manager (Geographic) Head of Contract Manager Technical Solutions Architect	397.00		263.20 109.60 196.95 240.61 10.60 113.39			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14 157.82	232.79	18.76 11.50	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90 213.89 42.18 85.38 34.48	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90 287.20 51.58 178.50 92.56
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Energy Manager Engineering Maintenance Manager Health and Safety Manager HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Tax Accountant Bus Services Manager Service Delivery Business Services Manager (Geographic) Head of Contract Managerment Server & Infrastructure Manager Technical Solutions Architect Athena Business Change Manager	397.00	10.05	263.20 109.60 196.95 240.61 10.60 113.39			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14 157.82	232.79	11.50	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90 213.89 42.18 85.38 34.48 5.50	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90 287.20 51.58 178.50 92.56 7.95
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Engineering Maintenance Manager Health and Safety Manager HR Partner HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Geographic Has Services Manager Geographic Head of Contract Manager (Geographic) Head of Contract Manager (Geographic) Head of Contract Manager Technical Solutions Architect Athena Business Change Manager Technical House Services Manager Head of Health & Wellbeing	397.00	10.05	263.20 109.60 196.95 240.61 10.60 113.39 25.78			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14 157.82	232.79	18.76 11.50	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90 213.89 42.18 85.38 34.48	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90 287.20 51.58 178.50 92.56 7.95 94.50
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Engineering Maintenance Manager Health and Safety Manager Health and Safety Manager HR Partner Physiotherapist Senior Contracts Manager Senior Contracts Manager Tax Accountant Bus Services Manager Geographic) Head of Contract Manager Geographic Head of Contract Manager Technical Solutions Architect Athena Business Change Manager Head of Health & Wellbeing Head of Programme Delivery	397.00	10.05	263.20 109.60 196.95 240.61 10.60 113.39			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14 157.82	232.79	18.76 11.50	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90 213.89 42.18 85.38 34.48 5.50 94.50	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90 287.20 51.58 178.50 92.56 7.95 94.50 42.00
Superintendent Kent & Essex Support Services Kent Secondments & Career Breaks PSE Chief Superintendent Support Services PSE	ACPO Data Comms Group Deputy & Snr User Seconded Ch Supt Seconded Ch Insp Architectural Building Surveyor Athena Contracts & Procurement Manager Engineering Maintenance Manager Health and Safety Manager HR Partner HR Partner Physiotherapist Senior Category Manager Senior Contracts Manager Geographic Has Services Manager Geographic Head of Contract Manager (Geographic) Head of Contract Manager (Geographic) Head of Contract Manager Technical Solutions Architect Athena Business Change Manager Technical House Services Manager Head of Health & Wellbeing	397.00	10.05	263.20 109.60 196.95 240.61 10.60 113.39 25.78			141.75 417.80 399.90 342.42 232.74 54.98 21.12 46.14 157.82	232.79	18.76 11.50	374.71 203.25 184.85 209.56 16.38 110.38 33.65 123.75 150.92 39.52 16.39 7.90 213.89 42.18 85.38 34.48 5.50	929.11 1,685.50 722.80 735.72 682.91 71.36 10.60 244.89 46.14 33.65 123.75 308.74 39.52 16.39 25.78 7.90 287.20 51.58 178.50 92.56 7.95 94.50

PSE Chief Superintendent Superintendent	Head of Human Resources Head of Learning & Development Ch Supt ESMCP Programme Manager Supt		5.00	224.80 4.00 66.40	198.79		48.00			74.20 129.50	497.79 57.00 195.90
ACC Fire Collab and Athena				- 3							
Fire Collab and Athena PSE	Business Advisor Manager		15.06	16.00		34.96	69.50		14.26	6.00	155.78
Grand Total		755.45	344.56	9,372.80	278.79	296.69	8,272.34	289.79	441.07	9,827.82	29,879.31

Expenses for Supt and above, including Heads of Dept and PSEs of G Grade upwards

This excludes the CC, DCC, ACCs & DFA which is completed separately

			January 2018			February 2018			March 2018		1
Directorate	Command	Accommodation	Subsistence	Travel	Accommodation	Subsistence	Travel	Accommodation	Subsistence	Travel	Grand Total
	<u> </u>										
Local Policing											
East Division											
Chief Superintendent	Divisional Commander Ch Supt			189.9	74		85.5				349.40
Superintendent	Divisional Operations Superintendent				* *		765.6				765.60
							703.0				703.00
North Division											
Chief Superintendent	Divisional Commander Ch Supt			150							150.00
Superintendent	Divisional Operations Superintendent			160.2			106.95			78.9	346.05
Superintendent	Divisional Operations Superintendent			100.2			100.55			70.5	340.03
=											
West Division											
Chief Superintendent	Divisional Commander Ch Supt			428.4							428.40
Superintendent	Divisional Investigations Det Supt									435.6	435.60
Superintendent	Divisional Operations Superintendent	356	153.74	19.1			145.35		184.78		858.97
Central Operations											
					1			1			
Crime and Incident Response Command					1			1			
PSE	Customer Service Manager				1			1		44.69	44.69
PSE	Systems & Change Manager			34.62	1			1			34.62
PSE	FCR Team Leader Level 8						18.1				18.10
PSE	Team Leader PNCB & FCS			11							11.00
Superintendent	IMU Supt						30.6			45	75.60
Public Protection & Partnership's Command											
PSE	Reducing Offending Manager					14.45	13.3				27.75
Det Chief Super.	Head of Public Protect & Part. D Ch Supt			93.15		20	107.25			6.2	226.60
Det Superintendent	PVP D Supt						296.83				296.83
Special Branch and Criminal Justice											
PSE	Forensic Nurse Manager						27.6			34.5	62.10
PSE	Head of Crime Prosecutions						516.23				516.23
PSE	Head of Crime Prosecutions						118.14				118.14
PSE	Head of Custody & Healthcare			163.67			110.14				163.67
Chief Superintendent	Strategic Partnerships Command Ch Supt			105.07			227.25				227.25
Det Superintendent	Criminal Justice D Supt			37.9			96.1			109.1	243.10
Superintendent	Criminal Justice D Supt			37.5			50.1			801.45	801.45
Superintendent	Head of SB & Strategic Senior Ports Supt			113.4			63			128.25	304.65
Superintendent	riead of 36 & Strategic Serilor Ports Supt			113.4			63			128.25	304.65
Tactical Operations Command PSE	Firearms Manager						16.2				16.20
Chief Superintendent	•			156.3			10.2				
	Tactical Operations Command Ch Supt										156.30
Chief Superintendent	Tactical Operations Command Ch Supt			2.2			98.1		50	160.5	310.80
W											
Kent & Essex Serious Crime Directorate											
Kent & Essex Serious Crime Directorate	Control Authorities During			460.00	1			1		37.45	105 47
PSE	Central Authorities Bureau Manager		22.05	169.02	1			1		27.15	196.17
PSE	Digital Forensic Analyst		22.05	7.2	1			1			29.25
PSE	Digital Forensic Analyst				1			1	12.45		12.45
PSE	Senior Crime Scene Investigator		11	123.75	I	4.95	59.5	I			199.20
PSE	Senior Crime Scene Investigator		7.1	38.82	1		62.52	1		54.32	162.76
PSE	Senior Crime Scene Investigator				1			1		91.4	91.40
PSE	Senior Crime Scene Investigator				I		224.18	I			224.18
PSE	Senior Crime Scene Investigator			104.69	1		104.25	1		118.1	327.04
PSE	Digital Forensics Team Leader			119.88	1		66.41	1		46.58	232.87
PSE	Digital Forensics Team Leader				1		245.78	1		164.17	409.95
PSE	Digital Forensics Team Leader				1		235.84	1			235.84
PSE	Digital Forensics Manager			163.84	1			1			163.84
Chief Superintendent	Deputy Head of Serious Crime Ch Supt			368.28	I		406.87	I		425.39	1,200.54
Det Superintendent	Head of Major Crime D Supt			341.55	1	40.35	68.9	1		422.85	873.65
Superintendent	CHIS Detective Superintendent				1			1		272.95	272.95
Superintendent	Covert Support D Supt			83.25	1		251.55	1		89.1	423.90
1					1			1			1
		•			•			•			•

Chief Constables Office PSE	Staff Officer to Director K&E Supt Servs						406.21				406.21
DCC's Portfolio											
Corporate Communications											
PSE	Communications Manager			12.95						45.7	58.65
PSE	P&CC Communications Manager			38.16						109.28	147.44
Corporate Services											
PSE	Change Team Facilitator			77.64							77.64
PSE	DM Project Manager			56.51						25.96	82.47
PSE PSE	Head of Continuous Improvement									275.11	275.11
	Head of Performance & Change		12.59	474.2			453.06			31.4 406.03	31.40 1,345.88
Chief Superintendent Superintendent	Performance Chief Superintendent Head of Continuous Improvement Supt		11.02	10.8			21.6		4.84	3.45	51.71
Superintendent	Innovation Task Force Supt		11.02	10.0			21.0		13.88	32.59	46.47
Superintendent	Mobile Policing & Innovation Supt			160.8		6.7	96.9		29.2	159	452.60
Professional Standards											
PSE	Data Protection Officer	1				12.23	47.75			101 1	59.98 329.43
PSE PSE	Physical & Digital Records Manager			65.0			148.33 67.8			181.1	133.60
	Head of Central Vetting Unit			65.8		12.5	162.56				175.06
PSE PSE	Operational & Information Security Head Head of PSD			219		12.5	34.9			452.7	407.60
Superintendent	Head of PSD Head of Complaints & Misconduct Supt			336.6			34.9 115.65		24.66	153.7	476.91
Superintendent	ricad of companies a misconduct Supe			330.0			113.03		24.00		470.31
Kent & Essex Support Services											
Kent Secondments & Career Breaks											
PSE	ACPO Data Comms Group Deputy & Snr User	87		307.4	624.99		592.75	862.99	137.5	1630.83	4,243.46
Chief Superintendent	Seconded Ch Supt		11.05 12.98	15.6 64.25		5.25 11.03	178.3 147.5		15.82 24.87	276.15 166.35	502.17 426.98
Superintendent	Seconded Ch Insp		12.98	64.25		11.03	147.5		24.87	166.35	426.98
Support Services											
PSE	Architectural Building Surveyor			159.11						175.41	334.52
PSE	Counselling and Wellbeing Manager						237.14				237.14
PSE	Engineering Maintenance Manager			50.02			70.71				120.73
PSE	EUC Development Team Leader			47							47.00
PSE	Health and Safety Manager			31.72						40.20	31.72
PSE	HR Partner			5.3						48.28	48.28
PSE DSE	Project Manager			5.3						84.08	89.38
PSE PSE	Senior Contracts Manager Bid Co-ordinator & PFI Manager	I					8 2.5				8.00 2.50
PSE	Bus Services Manager Service Delivery	1					2.5				3.00
PSE	Business Services Manager (Geographic)	1		136.1			, and the second			115.13	251.23
PSE	Service Delivery Manager	1		150.1			67.27			113.13	67.27
PSE	Technical Solutions Architect					4.85	68.1				72.95
PSE	Athena Business Change Manager	1		27.8			****				27.80
PSE	Head of Health & Wellbeing	1								151.25	151.25
PSE	Procurement Services Delivery Manager	1								95.36	95.36
PSE	Senior Financial Accountant	I		16.39							16.39
PSE	Head of Estates (Kent)	1					768.36				768.36
PSE	Head of Human Resources	I								18.3	18.30
Chief Superintendent	Performance Chief Superintendent	I		87.75					51.48	51.75	190.98
Superintendent	ESMCP Programme Manager Supt									119.6	119.60
Superintendent	HR Innovation Team Supt			233			155.25				388.25
ACC Fire Collab and Athena											
Fire Collab and Athena											
PSE COMB AND ACTION	Business Advisor Manager		17.62	12		26.3	91.45		11.97	205.6	364.94